



# **Park and Recreation**



# Park and Recreation



## Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for the community. The Department manages three major elements that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

### Parks and Open Space

There are over 39,000 acres of parks, open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings. Landscaped and natural environments provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods. Open space areas conserve and protect sensitive habitat and cultural history, and provide educational opportunities. There are 48 Maintenance Assessment Districts located throughout the City that provide property owners the opportunity to assess an annual fee in order to pay for landscape enhancements and other improvements, maintenance services, and activities beyond those generally provided by the City.

### Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, senior centers, teen centers, athletic fields, tennis courts, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, weight rooms, historic sites, amphitheaters, skate parks, boat launches, docks, lakes, fishing piers, dog off-leash areas, and more. These facilities bring persons with diverse backgrounds together to enjoy special events, relax, and strengthen neighborhood bonds. The Department also operates several golf complexes and the Mount Hope Cemetery, which provides low-cost burial services.

### Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline, while improving overall health, and promoting conflict resolution skills for youths and adults. Programs offered throughout the City include ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, bird watching, nature walks, golf, day camps, softball, track, archery, holiday parties, cultural events, outdoor movies, senior trips, tiny tot classes, and much more.

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The Department's mission is:

*To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations*

## Goals and Objectives

The following goals and objectives represent the action plan for the Department.

### ***Goal 1: Instill community pride and ownership***

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

### ***Goal 2: Invest in environmentally-sensitive programs and practices***

It is the Department's duty to ensure that future San Diegans enjoy the rich environment we enjoy today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

### ***Goal 3: Maintain public safety and quality park maintenance***

Safety and cleanliness are the two most important and transparent issues that the community has when visiting the park. It is the Department's goal to maintain the City parks' condition through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives.

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

### ***Goal 4: Provide high quality services***

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

### ***Goal 5: Deliver innovative, responsive programs***

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

### ***Goal 6: Develop and retain committed, valued employees***

Part of achieving excellence in any organization is the development of its employees. As the Department strives for a more efficient and effective organization, the Department must focus on developing its workforce. The Department will move toward accomplishing this goal by focusing on the following objectives.

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- Improve recruiting
- Expand training opportunities for employees

## Service Efforts and Accomplishments

Therapeutic Recreation Services provided a variety of programs in 2007, such as adaptive sports, fitness, tournaments, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. Additionally, two wheelchairs were added to the Power Beach Wheelchair Program prior to the busy summer season.

The Department partnered with the San Diego Unified School District (SDUSD) to offer the Summer Lunch Program at 17 recreation centers throughout the City. The program served 35,000 lunches and 29,000 snacks to children age 2-18 years, living in low income communities.

Balboa Park's West Mesa Canyon Enhancement project substantially decreased the amount of illegal activity on the west side of Balboa Park. Over 400 tons of vegetation was removed to increase visibility, decrease illegal activity, improve the condition of horticultural specimens, and increase the amount of positive recreational use. Because of this project, the Balboa Park Bridle Trail has seen a significant increase of hikers, joggers, and bikers in an area that had previously been underused and overlooked.

Mission Bay Park staff surveyed all 1,400 Washingtonia robusta palms and a two-year trimming plan was devised. The plan will trim all of the 1,400 palm trees over a two-year period, some of which have not be trimmed in more than 10 years. More than 1,000 trees were trimmed in 2007.

Open Space Division's Brush Management Program funding was increased to allow the Department to increase brush thinning on park property near structures (100 feet) by 300 percent. Staff meeting its goal of 271 acres in June 2008.

Golf Operations hosted several major events including the Junior World Golf Championship, Men's and Women's City Amateur Golf Championship, and the highly publicized Buick Invitational PGA Tour Event. In June 2008, the Torrey Pines Golf Course hosted the U.S. Open Golf Tournament. This is the first time in the history of the event that a municipal golf course hosted an event of this magnitude.

## Budget Dollars at Work: Performance Expectations

### Goal 1: Instill community pride and ownership

| Performance Measure   | Baseline<br>FY2007 | Actual<br>FY2008 | Target<br>FY2009  |
|---|--------------------|------------------|---|
| 1. Achieve targets for recreation council staffing and recruitment (Year 1: Define targets for recreation council staffing and recruitment) | N/A                | N/A              | Targets for recreation council staffing and recruitment defined |
| 2. Number of volunteer hours  | 174,943            | 202,657          | 136,000   |
| 3. Satisfaction with public access to information as determined through a survey  | >95%               | N/A <sup>1</sup> | 90% or above  |
| 4. Customer satisfaction with the Park and Recreation system as determined through a survey   | >95%               | N/A <sup>1</sup> | 90% or above  |
| 5. Number of minors engaged as park volunteers  | 1,425              | 3,478            | 1,200   |

<sup>1</sup> No survey taken in FY2008

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## Goal 2: Invest in environmentally-sensitive programs and practices

| Performance Measure   | Baseline FY2007 | Actual FY2008    | Target FY2009    |
|---|-----------------|------------------|------------------|
| 1. Number of environmentally-sensitive initiatives  | N/A             | N/A <sup>2</sup> | N/A <sup>2</sup> |
| 2. Estimated total training hours on environmentally-sensitive practices (e.g., water, IPM, storm water) (FY 2008 hours reflect additional training required for renewed storm water permit.) | N/A             | 13,302           | 7,400            |
| 3. Number of regulatory agency violations received by Park and Recreation for storm water violations (park personnel violations and park contractor violations)                               | 0               | 2                | 0                |
| 4. Cubic yards of mulch delivered (assists with water conservation and weed control)  | N/A             | 476              | 1,000            |
| 5. Number of violations (e.g., encroachments on park land) identified by Zoning Investigator II work  | N/A             | N/A              | N/A <sup>1</sup> |

## Goal 3: Maintain public safety and quality park maintenance

| Performance Measure  | Baseline FY2007 | Actual FY2008    | Target FY2009                      |
|--|-----------------|------------------|------------------------------------|
| 1. Results of customer survey on overall satisfaction with facilities  | 97.8%           | N/A <sup>1</sup> | 90% or above                       |
| 2. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks) | N/A             | N/A              | Develop guidelines for the program |
| 3. Average time to repair a reported irrigation issue  | N/A             | Within 7 days    | Within 7 days                      |
| 4. Results of survey on personal safety perception (based on a scale of 1 to 5, with 1 feeling the safest)                         | 1.95            | N/A <sup>1</sup> | 2.10                               |

## Goal 4: Provide high quality services

| Performance Measure   | Baseline FY2007 | Actual FY2008    | Target FY2009 |
|---|-----------------|------------------|---------------|
| 1. Results of customer satisfaction survey on Park and Recreation programs activities | 97.4%           | N/A <sup>1</sup> | 90% or above  |
| 2. Percent of recreation centers with high-speed internet services                    | 0%              | N/A <sup>1</sup> | 80%           |

## Goal 5: Deliver innovative, responsive programs

| Performance Measure   | Baseline FY2007 | Actual FY2008 | Target FY2009  |
|---|-----------------|---------------|--|
| 1. Compliance with customer desires for park programs as determined through market assessment (Year 1: Develop market assessment tool and move forward in completing market assessment) | N/A             | N/A           | <ul style="list-style-type: none"> <li>■Market assessment tool developed</li> <li>■Plan in place for completing market assessment</li> </ul> |
| 2. Number of agreements with other community service organizations in place (excludes joint use agreements)   | 130             | 44            | 130  |

<sup>2</sup> Baseline will be determined in FY2009

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## Goal 6: Develop and retain committed, valued employees

| Performance Measure                  | Baseline<br>FY2007 | Actual<br>FY2008 | Target<br>FY2009 |
|--------------------------------------|--------------------|------------------|------------------|
| 1. Number of employee training hours | 20,000             | 25,571           | 18,000           |

## Budget Dollars at Work: Sizing, Workload and Utilization Data

|  | Actual<br>FY2005 | Actual<br>FY2006 | Actual<br>FY2007 | Actual<br>FY2008 | Target<br>FY2009 |
|--|------------------|------------------|------------------|------------------|------------------|
| <b>Sizing Data</b>   |                  |                  |                  |                  |                  |
| Acres of developed/undeveloped parks                                       | 38,890           | 38,913           | 39,314           | 39,320           | 39,788           |
| <b>Workload Data</b>   |                  |                  |                  |                  |                  |
| Acres of park maintained (excludes open space, regional and aquatic acres) | 2,924            | 2,952            | 2,989            | TBD <sup>3</sup> | 3,000            |
| Number of open space acres maintained                                      | 20,219           | 20,820           | 21,318           | TBD <sup>3</sup> | 21,500           |
| Acres of golf courses operated   | 426              | 426              | 426              | 426              | 426              |
| Number of golf complexes maintained  | 3                | 3                | 3                | 3                | 3                |
| Number of park units managed   | N/A              | 419              | 421              | 423              | 421              |
| Number of dog off leash areas maintained                                   | 11               | 12               | 13               | 13               | 13               |
| Number of playgrounds maintained   | N/A              | 216              | 221              | 205              | 221              |
| Number of recreation centers operated                                      | 51               | 51               | 52               | 52               | 53               |
| Number of swimming pools operated  | 13               | 13               | 13               | 13               | 13               |
| Estimated number of annual hours of operation of recreation centers        | 113,152          | 111,696          | 117,832          | 124,711          | 121,472          |
| Number of acres of City-owned park urban interface thinned annually        | N/A              | N/A              | 80               | 271              | 590              |
| <b>Utilization Data</b>  |                  |                  |                  |                  |                  |
| Number of golf rounds played at municipal golf courses                     | 359,928          | 369,082          | 338,900          | 291,909          | 298,000          |
| Number of after school recreation program sites                            | 17               | 17               | 17               | 17               | 17               |
| Number of youth served in after school programs                            | 95,943           | 80,837           | 57,111           | 88,032           | 60,000           |
| Number of aquatic users  | 473,453          | 333,688          | 293,300          | 325,080          | 260,000          |

<sup>3</sup> Figure will not be available until October 2008. This is part of the general benefit analysis that is developed after year-end closing is completed.



# Park and Recreation

## Department Summary

| Park and Recreation   |                       |                       |                       |                        |
|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|
|                       | FY 2007<br>BUDGET     | FY 2008<br>BUDGET     | FY 2009<br>FINAL      | FY 2008-2009<br>CHANGE |
| Positions             | 949.10                | 867.69                | <b>868.43</b>         | 0.74                   |
| Personnel Expense     | \$ 59,727,721         | \$ 57,359,204         | \$ <b>57,349,951</b>  | \$ (9,253)             |
| Non-Personnel Expense | \$ 51,223,147         | \$ 58,073,624         | \$ <b>64,304,254</b>  | \$ 6,230,630           |
| <b>TOTAL</b>          | <b>\$ 110,950,868</b> | <b>\$ 115,432,828</b> | <b>\$ 121,654,205</b> | <b>\$ 6,221,377</b>    |

## Department Staffing

|   | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>FINAL |
|---|-------------------|-------------------|------------------|
| <b>GENERAL FUND</b>                         |                   |                   |                  |
| <b>Mt. Hope Cemetery</b>                    |                   |                   |                  |
| Administration                              | 4.00              | 4.00              | <b>4.00</b>      |
| Grounds Maintenance                         | 7.00              | 4.00              | <b>4.00</b>      |
| Interment                                   | 3.00              | 3.00              | <b>3.00</b>      |
| <b>Total</b>                                | <b>14.00</b>      | <b>11.00</b>      | <b>11.00</b>     |
| <b>Park &amp; Rec - Administrative Svcs</b> |                   |                   |                  |
| Administration                              | 3.00              | 3.00              | <b>3.00</b>      |
| Department Asset Management                 | 0.00              | 5.00              | <b>4.00</b>      |
| Department Financial & IS Support           | 4.50              | 4.00              | <b>4.00</b>      |
| Department Grants                           | 0.00              | 3.00              | <b>3.00</b>      |
| Department Wide Training                    | 3.00              | 3.00              | <b>3.00</b>      |
| <b>Total</b>                                | <b>10.50</b>      | <b>18.00</b>      | <b>17.00</b>     |
| <b>Community Parks I</b>                    |                   |                   |                  |
| Community Parks                             | 129.49            | 125.38            | <b>128.94</b>    |
| Division Management                         | 2.00              | 2.00              | <b>2.00</b>      |
| Division Wide Support Services              | 4.50              | 4.00              | <b>4.00</b>      |
| Downtown Enhancement Program                | 8.45              | 4.69              | <b>4.69</b>      |
| NTC Park Management                         | 1.66              | 0.00              | <b>0.00</b>      |
| Special Events Support                      | 1.25              | 0.00              | <b>0.00</b>      |
| <b>Total</b>                                | <b>147.35</b>     | <b>136.07</b>     | <b>139.63</b>    |
| <b>Developed Regional Parks</b>             |                   |                   |                  |
| Administration                              | 5.00              | 5.00              | <b>4.00</b>      |
| Balboa Park Rangers                         | 9.10              | 9.10              | <b>9.10</b>      |
| Beaches/Shoreline Parks                     | 54.63             | 48.53             | <b>48.18</b>     |
| BP & Horticultural Management               | 67.48             | 58.35             | <b>54.35</b>     |
| BP Facility Management & Citywide Dance     | 38.80             | 36.32             | <b>36.32</b>     |
| CityWide Maintenance Services               | 112.56            | 97.45             | <b>97.95</b>     |
| Division-Wide Support Services              | 14.00             | 13.00             | <b>9.00</b>      |

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## Department Staffing

|  | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>FINAL |
|--|-------------------|-------------------|------------------|
| <b>GENERAL FUND</b>                    |                   |                   |                  |
| <b>Developed Regional Parks</b>        |                   |                   |                  |
| Mission Bay Park                       | 77.06             | 66.90             | 63.90            |
| <b>Total</b>                           | <b>378.63</b>     | <b>334.65</b>     | <b>322.80</b>    |
| <b>Community Parks II</b>              |                   |                   |                  |
| Administration                         | 3.00              | 3.00              | 3.00             |
| After School Playground Program        | 14.28             | 14.28             | 14.28            |
| Aquatics Operation                     | 46.92             | 52.24             | 48.57            |
| Division Wide Support Services         | 5.00              | 4.00              | 4.00             |
| Park & Building Maintenance            | 72.83             | 70.71             | 72.41            |
| Recreation Center Operation            | 66.37             | 68.37             | 67.37            |
| Senior & Therapeutic Programs          | 13.87             | 13.87             | 13.87            |
| <b>Total</b>                           | <b>222.27</b>     | <b>226.47</b>     | <b>223.50</b>    |
| <b>Park Planning and Development</b>   |                   |                   |                  |
| Administration                         | 1.00              | 0.00              | 0.00             |
| Development Office                     | 4.00              | 0.00              | 0.00             |
| Division Wide Support Services         | 7.00              | 0.00              | 0.00             |
| Park Project Planning                  | 26.00             | 0.00              | 0.00             |
| <b>Total</b>                           | <b>38.00</b>      | <b>0.00</b>       | <b>0.00</b>      |
| <b>Open Space Division</b>             |                   |                   |                  |
| Administration                         | 6.00              | 8.45              | 9.95             |
| General Open Space Maintenance         | 5.90              | 8.00              | 25.00            |
| Open Space Park Management             | 25.35             | 25.00             | 19.50            |
| Street Median Maintenance              | 3.10              | 2.30              | 2.30             |
| <b>Total</b>                           | <b>40.35</b>      | <b>43.75</b>      | <b>56.75</b>     |
| <b>LOS PENASQUITOS CANYON PRESERVE</b> |                   |                   |                  |
| <b>Los Penasquitos Cnyn Preserve</b>   |                   |                   |                  |
| Ranger Program                         | 2.00              | 2.00              | 2.00             |
| <b>Total</b>                           | <b>2.00</b>       | <b>2.00</b>       | <b>2.00</b>      |
| <b>GOLF COURSE ENTERPRISE</b>          |                   |                   |                  |
| <b>Golf Course Enterprise Fund</b>     |                   |                   |                  |
| Balboa Park Golf Course                | 26.10             | 25.00             | 25.00            |
| District Management                    | 4.50              | 4.00              | 4.00             |
| District Wide Support Services         | 3.50              | 3.00              | 3.00             |
| Mission Bay Golf Course                | 15.10             | 16.00             | 16.00            |
| Torrey Pines Golf Course               | 46.80             | 47.75             | 47.75            |
| <b>Total</b>                           | <b>96.00</b>      | <b>95.75</b>      | <b>95.75</b>     |
| <b>DEPARTMENT TOTAL</b>                | <b>949.10</b>     | <b>867.69</b>     | <b>868.43</b>    |

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## Department Expenditures

|   | FY 2007<br>BUDGET    | FY 2008<br>BUDGET    | FY 2009<br>FINAL     |
|---|----------------------|----------------------|----------------------|
| <b>GENERAL FUND</b>                         |                      |                      |                      |
| <b>Mt. Hope Cemetery</b>                    |                      |                      |                      |
| Administration                              | \$ 326,490           | \$ 328,903           | \$ 337,205           |
| Grounds Maintenance                         | \$ 804,555           | \$ 708,006           | \$ 750,775           |
| Interment                                   | \$ 339,320           | \$ 345,196           | \$ 363,584           |
| Mt Hope Cemetery                            | \$ (1,002)           | \$ 21,497            | \$ -                 |
| Perpetuity Fund Investment Services         | \$ 85,308            | \$ 85,308            | \$ 85,308            |
| <b>Total</b>                                | <b>\$ 1,554,671</b>  | <b>\$ 1,488,910</b>  | <b>\$ 1,536,872</b>  |
| <b>Reservoir Recreation</b>                 |                      |                      |                      |
| Concession Management/Support               | \$ -                 | \$ 3,412,015         | \$ 1,953,419         |
| <b>Total</b>                                | <b>\$ -</b>          | <b>\$ 3,412,015</b>  | <b>\$ 1,953,419</b>  |
| <b>Park &amp; Rec - Administrative Svcs</b> |                      |                      |                      |
| Administration                              | \$ 386,157           | \$ 431,245           | \$ 503,651           |
| Department Asset Management                 | \$ -                 | \$ 649,281           | \$ 532,556           |
| Department Financial & IS Support           | \$ 479,393           | \$ 408,374           | \$ 489,753           |
| Department Grants                           | \$ -                 | \$ 795,078           | \$ 795,692           |
| Department Wide Training                    | \$ 256,455           | \$ 265,775           | \$ 266,635           |
| Park & Rec-Administrative Services          | \$ (190,361)         | \$ (4,020)           | \$ (75,675)          |
| <b>Total</b>                                | <b>\$ 931,644</b>    | <b>\$ 2,545,733</b>  | <b>\$ 2,512,612</b>  |
| <b>Community Parks I</b>                    |                      |                      |                      |
| Community Parks                             | \$ 13,946,242        | \$ 14,865,666        | \$ 15,904,857        |
| Community Parks I                           | \$ 4,965             | \$ 91,949            | \$ (404,552)         |
| Division Management                         | \$ 276,673           | \$ 280,463           | \$ 277,905           |
| Division Wide Support Services              | \$ 483,390           | \$ 367,946           | \$ 369,775           |
| Downtown Enhancement Program                | \$ 1,116,690         | \$ 941,505           | \$ 961,166           |
| NTC Park Management                         | \$ 141,864           | \$ (259)             | \$ -                 |
| Special Events Support                      | \$ 225,293           | \$ (108)             | \$ -                 |
| <b>Total</b>                                | <b>\$ 16,195,117</b> | <b>\$ 16,547,162</b> | <b>\$ 17,109,151</b> |
| <b>Developed Regional Parks</b>             |                      |                      |                      |
| Administration                              | \$ 382,333           | \$ 549,995           | \$ 454,869           |
| Balboa Park Rangers                         | \$ 863,942           | \$ 904,369           | \$ 932,477           |
| Beaches/Shoreline Parks                     | \$ 5,747,925         | \$ 5,945,924         | \$ 6,268,310         |
| BP & Horticultural Management               | \$ 4,956,572         | \$ 4,653,807         | \$ 4,562,131         |
| BP Facility Management & Citywide Dance     | \$ 3,195,797         | \$ 3,078,881         | \$ 3,155,967         |
| CityWide Maintenance Services               | \$ 13,011,728        | \$ 12,387,427        | \$ 12,716,213        |
| Developed Regional Parks                    | \$ (592,531)         | \$ 275,406           | \$ (807,107)         |
| Division-Wide Support Services              | \$ 1,163,524         | \$ 995,751           | \$ 714,491           |
| Mission Bay Park                            | \$ 6,817,783         | \$ 6,787,449         | \$ 7,006,835         |
| <b>Total</b>                                | <b>\$ 35,547,073</b> | <b>\$ 35,579,009</b> | <b>\$ 35,004,186</b> |
| <b>Community Parks II</b>                   |                      |                      |                      |
| Administration                              | \$ 179,792           | \$ 339,201           | \$ 340,893           |

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## Department Expenditures

|  | FY 2007<br>BUDGET    | FY 2008<br>BUDGET    | FY 2009<br>FINAL     |
|--|----------------------|----------------------|----------------------|
| <b>GENERAL FUND</b>                    |                      |                      |                      |
| <b>Community Parks II</b>              |                      |                      |                      |
| After School Playground Program        | \$ 636,094           | \$ 680,756           | \$ 703,173           |
| Aquatics Operation                     | \$ 2,796,337         | \$ 3,074,272         | \$ 2,886,588         |
| Community Parks II                     | \$ 14,182            | \$ 113,871           | \$ (271,221)         |
| Division Wide Support Services         | \$ 651,435           | \$ 499,103           | \$ 489,933           |
| Park & Building Maintenance            | \$ 9,944,656         | \$ 10,957,793        | \$ 11,486,913        |
| Recreation Center Operation            | \$ 3,909,322         | \$ 4,182,121         | \$ 4,302,120         |
| Senior & Therapeutic Programs          | \$ 1,015,539         | \$ 1,058,938         | \$ 1,100,250         |
| <b>Total</b>                           | <b>\$ 19,147,357</b> | <b>\$ 20,906,055</b> | <b>\$ 21,038,649</b> |
| <b>Park Planning and Development</b>   |                      |                      |                      |
| Administration                         | \$ 169,166           | \$ -                 | \$ -                 |
| Development Office                     | \$ 392,039           | \$ -                 | \$ -                 |
| Division Wide Support Services         | \$ 833,016           | \$ -                 | \$ -                 |
| Park Planning Division                 | \$ (152,118)         | \$ -                 | \$ -                 |
| Park Project Planning                  | \$ 3,582,626         | \$ -                 | \$ -                 |
| <b>Total</b>                           | <b>\$ 4,824,729</b>  | <b>\$ -</b>          | <b>\$ -</b>          |
| <b>Open Space Division</b>             |                      |                      |                      |
| Administration                         | \$ 869,663           | \$ 1,092,178         | \$ 1,256,298         |
| General Open Space Maintenance         | \$ 762,081           | \$ 1,361,786         | \$ 3,618,246         |
| Open Space Division                    | \$ (314,611)         | \$ 8,522             | \$ (103,835)         |
| Open Space Park Management             | \$ 3,204,980         | \$ 3,237,373         | \$ 3,048,739         |
| Street Median Maintenance              | \$ 1,417,655         | \$ 1,341,398         | \$ 1,359,099         |
| <b>Total</b>                           | <b>\$ 5,939,768</b>  | <b>\$ 7,041,257</b>  | <b>\$ 9,178,547</b>  |
| <b>LOS PENASQUITOS CANYON PRESERVE</b> |                      |                      |                      |
| <b>Los Penasquitos Cnyn Preserve</b>   |                      |                      |                      |
| Los Penasquitos Canyon Preserve        | \$ 890               | \$ 4,777             | \$ -                 |
| Ranger Program                         | \$ 212,976           | \$ 221,918           | \$ 227,838           |
| <b>Total</b>                           | <b>\$ 213,866</b>    | <b>\$ 226,695</b>    | <b>\$ 227,838</b>    |
| <b>GOLF COURSE ENTERPRISE</b>          |                      |                      |                      |
| <b>Golf Course Enterprise Fund</b>     |                      |                      |                      |
| Balboa Park Golf Course                | \$ 2,993,097         | \$ 3,154,604         | \$ 3,375,380         |
| District Management                    | \$ 854,462           | \$ 1,051,584         | \$ 1,149,161         |
| District Wide Support Services         | \$ 342,851           | \$ 348,234           | \$ 220,976           |
| Golf Course Enterprise Fund            | \$ (128,708)         | \$ 85,124            | \$ (130,444)         |
| Information Services                   | \$ -                 | \$ -                 | \$ 164,710           |
| Mission Bay Golf Course                | \$ 1,545,622         | \$ 1,600,389         | \$ 1,846,724         |
| Torrey Pines Golf Course               | \$ 6,082,700         | \$ 6,607,057         | \$ 6,998,793         |
| <b>Total</b>                           | <b>\$ 11,690,024</b> | <b>\$ 12,846,992</b> | <b>\$ 13,625,300</b> |

# Park and Recreation

## Department Expenditures

|  | FY 2007<br>BUDGET     | FY 2008<br>BUDGET     | FY 2009<br>FINAL      |
|--|-----------------------|-----------------------|-----------------------|
| <b>OPEN SPACE PARK FACILITIES</b>        |                       |                       |                       |
| <b>Open Space Pk Facilities</b>          |                       |                       |                       |
| Bond Interest & Redemption               | \$ 438,300            | \$ 437,025            | \$ 1,162,022          |
| <b>Total</b>                             | <b>\$ 438,300</b>     | <b>\$ 437,025</b>     | <b>\$ 1,162,022</b>   |
| <b>ENVIRONMENTAL GROWTH FUND 1/3</b>     |                       |                       |                       |
| <b>EGF - Maint &amp; Oper (1/3)</b>      |                       |                       |                       |
| Open Space Maintenance/Management        | \$ 4,153,319          | \$ 5,068,068          | \$ 5,489,127          |
| <b>Total</b>                             | <b>\$ 4,153,319</b>   | <b>\$ 5,068,068</b>   | <b>\$ 5,489,127</b>   |
| <b>ENVIRONMENTAL GROWTH FUND 2/3</b>     |                       |                       |                       |
| <b>EGF O/S Acq &amp; Debt Serv (2/3)</b> |                       |                       |                       |
| EGF O/S Acquisition & Debt Service (2/3) | \$ 3,765,571          | \$ 2,784,478          | \$ 6,267,053          |
| Open Space Maintenance/Admin Reimb       | \$ 6,549,429          | \$ 6,549,429          | \$ 6,549,429          |
| <b>Total</b>                             | <b>\$ 10,315,000</b>  | <b>\$ 9,333,907</b>   | <b>\$ 12,816,482</b>  |
| <b>DEPARTMENT TOTAL</b>                  | <b>\$ 110,950,868</b> | <b>\$ 115,432,828</b> | <b>\$ 121,654,205</b> |

## Significant Budget Adjustments

### GENERAL FUND

| Mt. Hope Cemetery   | Positions | Cost       | Revenue |
|---|-----------|------------|---------|
| <b>Salary and Benefit Adjustments</b><br>Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation. | 0.00      | \$ (3,129) | \$ 0    |
| <b>Non-Discretionary</b><br>Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.     | 0.00      | \$ 48,929  | \$ 0    |
| <b>Support for Information Technology</b><br>Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.  | 0.00      | \$ 2,162   | \$ 0    |

# Park and Recreation

## Significant Budget Adjustments

### GENERAL FUND

| <b>Reservoir Recreation</b>  | <b>Positions</b> | <b>Cost</b>    | <b>Revenue</b> |
|--|------------------|----------------|----------------|
| <b>Savings from the Five-Year Financial Outlook</b><br>Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules. | 0.00 \$          | (1,458,596) \$ | (276,349)      |
| <b>Park &amp; Rec - Administrative Svcs</b>  | <b>Positions</b> | <b>Cost</b>    | <b>Revenue</b> |
| <b>Salary and Benefit Adjustments</b><br>Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.                          | 0.00 \$          | 99,242 \$      | 0              |
| <b>Position Transfer</b><br>Adjustment to reflect the transfer of 1.00 Supervising Public Information Officer from Developed Regional Parks to Administrative Services.  | 1.00 \$          | 106,133 \$     | 0              |
| <b>Funding of Terminal Leave</b><br>Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.   | 0.00 \$          | 54,617 \$      | 0              |
| <b>Support for Information Technology</b><br>Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.   | 0.00 \$          | 13,592 \$      | 0              |
| <b>Non-Discretionary</b><br>Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.                              | 0.00 \$          | (7,369) \$     | 0              |
| <b>Vacancy Savings</b><br>Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.   | 0.00 \$          | (75,675) \$    | 0              |
| <b>Savings from the Five-Year Financial Outlook</b><br>Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules. | (2.00) \$        | (223,661) \$   | 0              |

## Significant Budget Adjustments

### GENERAL FUND

| Community Parks I  | Positions | Cost         | Revenue |
|--|-----------|--------------|---------|
| <b>Salary and Benefit Adjustments</b><br>Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.  | 0.00 \$   | 227,972 \$   | 0       |
| <b>New and Enhanced Facilities</b><br>Adjustment reflects an increase of 0.75 Recreation Leader I, 0.75 Recreation Center Director III, and 0.18 Grounds Maintenance Worker II for the following facilities requiring funding for Fiscal Year 2009: Black Mountain Neighborhood Park, Carson Elementary joint-use, and Mira Mesa Community Park Field. | 1.68 \$   | 319,397 \$   | 12,818  |
| <b>Non-Discretionary</b><br>Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.  | 0.00 \$   | 197,196 \$   | 0       |
| <b>New Facilities Annualization</b><br>Addition of funding for the following facilities which were open for a portion of Fiscal Year 2008 and will be fully funded for Fiscal Year 2009 include : Rancho Encantada Neighborhood Park, Thurgood Marshall joint-use, and Torrey Del Mar Neighborhood Park.   | 0.00 \$   | 181,539 \$   | 0       |
| <b>Support for Carmel Valley Skate Park</b><br>Addition of revenue, 0.75 Recreation Center Director I, 0.75 Recreation Leader I, 0.38 Grounds Maintenance Worker I, and associated non-personnel expenditures for the new Carmel Valley Skate Park facility.   | 1.88 \$   | 117,389 \$   | 15,000  |
| <b>Funding of Terminal Leave</b><br>Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.   | 0.00 \$   | 69,280 \$    | 0       |
| <b>Revised Revenue</b><br>Adjustment to reflect Fiscal Year 2009 revenue projections.  | 0.00 \$   | 0 \$         | 100,219 |
| <b>Support for Information Technology</b><br>Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.   | 0.00 \$   | (11,232) \$  | 0       |
| <b>Savings from the Five-Year Financial Outlook</b><br>Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.   | 0.00 \$   | (135,000) \$ | 0       |

# Park and Recreation

## Significant Budget Adjustments

### GENERAL FUND

| Community Parks I  | Positions | Cost         | Revenue   |
|--|-----------|--------------|-----------|
| <b>Vacancy Savings</b><br>Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.                             | 0.00 \$   | (404,552) \$ | 0         |
| Developed Regional Parks   | Positions | Cost         | Revenue   |
| <b>Salary and Benefit Adjustments</b><br>Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.              | 0.00 \$   | 550,434 \$   | 0         |
| <b>New and Enhanced Facilities</b><br>Adjustments reflect additional positions to support the maintenance and operation of new facilities. These positions include 1.00 Aquatics Technician, 1.00 Equipment Technician II, 2.00 Equipment Operator I, and 0.50 Pesticide Applicator. | 4.50 \$   | 489,976 \$   | 0         |
| <b>Non-Discretionary</b><br>Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.                  | 0.00 \$   | 329,714 \$   | 0         |
| <b>Contractual Increase</b><br>Adjustments reflect increases in service contracts for security, janitorial, waste removal, laundry, and miscellaneous contractual services.  | 0.00 \$   | 75,000 \$    | 0         |
| <b>Funding of Terminal Leave</b><br>Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.   | 0.00 \$   | 41,057 \$    | 0         |
| <b>Funding for Children's Pool</b><br>Adjustment for contractual services, managed by Engineering and Capital Projects, for the dredging of Children's Pool.   | 0.00 \$   | 40,000 \$    | 0         |
| <b>EGF Transfer</b><br>Transfer of funds from EGF 2/3 Fund to Park & Recreation to fund Open Space and Developed Regional Parks activities and maintenance.  | 0.00 \$   | 0 \$         | 600,000   |
| <b>Transfer of Revenue to General Fund</b><br>Revenue to offset General Fund expenditures in the Park and Recreation Department that are eligible for reimbursement from Transient Occupancy Tax.  | 0.00 \$   | 0 \$         | 4,824,770 |

## Significant Budget Adjustments

### GENERAL FUND

| Developed Regional Parks   | Positions  | Cost           | Revenue |
|--|------------|----------------|---------|
| <b>Support for Information Technology</b><br>Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.   | 0.00 \$    | (23,125) \$    | 0       |
| <b>Position Transfer</b><br>Adjustment to reflect the transfer of 1.00 Supervising Public Information Officer from Developed Regional Parks to Administrative Services.  | (1.00) \$  | (106,133) \$   | 0       |
| <b>Vacancy Savings</b><br>Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.   | 0.00 \$    | (807,107) \$   | 0       |
| <b>Savings from the Five-Year Financial Outlook</b><br>Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules. | (15.35) \$ | (1,164,639) \$ | 0       |

| Community Parks II   | Positions | Cost       | Revenue |
|--|-----------|------------|---------|
| <b>Salary and Benefit Adjustments</b><br>Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.  | 0.00 \$   | 339,517 \$ | 0       |
| <b>Non-Discretionary</b><br>Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.  | 0.00 \$   | 339,206 \$ | 0       |
| <b>Additional Positions</b><br>Adjustment to add 1.00 FTE reimbursable Grounds Maintenance Supervisor position to comply with the contractual agreement with the San Diego Foundation and an addition of 0.59 FTE positions for pool operations.   | 1.59 \$   | 95,654 \$  | 71,953  |
| <b>New Facilities Annualization</b><br>The following facilities were opened for a portion of Fiscal Year 2008 and will be fully-funded for Fiscal Year 2009: Florence G. Joyner Elementary School joint-use, Park de la Cruz (Phase II), Porter Elementary School joint-use, Rodriguez Elementary joint-use, and Teralta Park Comfort Station. | 0.40 \$   | 39,878 \$  | 0       |

# Park and Recreation

## Significant Budget Adjustments

### GENERAL FUND

| Community Parks II   | Positions        | Cost         | Revenue        |
|--|------------------|--------------|----------------|
| <b>New and Enhanced Facilities</b><br>Adjustment reflects an addition of 0.30 Grounds Maintenance Worker II to assist in the operation and maintenance of the Fay Elementary joint-use and La Mirada Elementary joint-use facilities.  | 0.30 \$          | 30,027 \$    | 0              |
| <b>Therapeutic Recreation Services</b><br>Adjustment to reflect an increase in temporary help to assist in program daily activities.   | 0.00 \$          | 25,000 \$    | 0              |
| <b>Revised Revenue</b><br>Adjustment to reflect Fiscal Year 2009 revenue projections.  | 0.00 \$          | 0 \$         | 352,700        |
| <b>Support for Information Technology</b><br>Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.   | 0.00 \$          | (17,801) \$  | 0              |
| <b>Vacancy Savings</b><br>Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.   | 0.00 \$          | (291,909) \$ | 0              |
| <b>Savings from the Five-Year Financial Outlook</b><br>Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules. | (5.26) \$        | (426,978) \$ | 0              |
| <b>Open Space Division</b>   | <b>Positions</b> | <b>Cost</b>  | <b>Revenue</b> |
| <b>Salary and Benefit Adjustments</b><br>Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.                          | 0.00 \$          | 305,080 \$   | 0              |
| <b>Brush Management</b><br>Adjustment to reflect staffing increases dedicated to brush management.   | 15.00 \$         | 2,073,366 \$ | 1,475,000      |
| <b>Open Space Acres Annualization</b><br>Adjustments to reflect increased staffing to manage additional open space acres, which includes 1.00 Grounds Maintenance Worker, 1.00 Pesticide Applicator, and 0.50 Administrative Aid II.   | 2.50 \$          | 204,832 \$   | 0              |

## Significant Budget Adjustments

### GENERAL FUND

| Open Space Division  | Positions | Cost         | Revenue   |
|--|-----------|--------------|-----------|
| <b>Management of Open Space Acres</b><br>Adjustment reflects funding to add 1.00 Associate Planner to assist in managing additional open space acres for Fiscal Year 2009.   | 1.00 \$   | 111,265 \$   | 0         |
| <b>Park and Recreation Open Space Division Transfer</b><br>Transfer of 1.00 Biologist III and related non-personnel expenses related for the Multiple Species Conservation Program (MSCP) monitoring function from the City Planning and Community Investment Department.                        | 1.00 \$   | 109,528 \$   | 0         |
| <b>Non-Discretionary</b><br>Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.                              | 0.00 \$   | 75,467 \$    | 0         |
| <b>Contractual Increases</b><br>Adjustments to reflect increases in service contracts for the Joint Powers Authority (JPA) with the San Dieguito River Park.   | 0.00 \$   | 36,366 \$    | 0         |
| <b>Support for Information Technology</b><br>Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.   | 0.00 \$   | 2,270 \$     | 0         |
| <b>EGF Transfer</b><br>Transfer of funds from EGF 2/3 Fund to Park & Recreation to fund Open Space and Developed Regional Parks activities and maintenance.  | 0.00 \$   | 0 \$         | 2,885,000 |
| <b>Adjustments to Gas Tax Revenues</b><br>Adjustment to Fiscal Year 2008 revenue to reflect Fiscal Year 2009 revenue projections.  | 0.00 \$   | 0 \$         | 14,702    |
| <b>Vacancy Savings</b><br>Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.   | 0.00 \$   | (106,667) \$ | 0         |
| <b>Savings from the Five-Year Financial Outlook</b><br>Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules. | (6.50) \$ | (674,217) \$ | 2,060     |

# Park and Recreation

## Significant Budget Adjustments

### GOLF COURSE ENTERPRISE

| Golf Course Enterprise Fund   | Positions | Cost         | Revenue |
|---|-----------|--------------|---------|
| <b>Salary and Benefit Adjustments</b><br>Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation. | 0.00 \$   | 176,254 \$   | 0       |
| <b>Non-Discretionary</b><br>Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.     | 0.00 \$   | 796,419 \$   | 0       |
| <b>Support for Information Technology</b><br>Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.  | 0.00 \$   | 93,888 \$    | 0       |
| <b>Revised Revenue</b><br>Adjustment to reflect Fiscal Year 2009 revenue projections.   | 0.00 \$   | 0 \$         | 27,200  |
| <b>Removal of the Funding for the Enterprise Resources Planning (ERP) System</b><br>Removal of the City's ERP system allocation established in the Fiscal Year 2008 Annual Budget and Fiscal Year 2009 Proposed Budget due to the utilization of alternative funding.   | 0.00 \$   | (3,434) \$   | 0       |
| <b>Vacancy Savings</b><br>Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.                | 0.00 \$   | (130,444) \$ | 0       |
| <b>One-Time Expenditure Removal</b><br>Adjustment reflects Fiscal Year 2008 one-time expenditure removal of overtime costs.   | 0.00 \$   | (154,375) \$ | 0       |

### LOS PENASQUITOS CANYON PRESERVE

| Los Penasquitos Cnyn Preserve   | Positions | Cost       | Revenue |
|---|-----------|------------|---------|
| <b>Salary and Benefit Adjustments</b><br>Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation. | 0.00 \$   | (1,909) \$ | 0       |

# Park and Recreation

## Significant Budget Adjustments

### LOS PENASQUITOS CANYON PRESERVE

| Los Penasquitos Cnyn Preserve   | Positions | Cost     | Revenue |
|---|-----------|----------|---------|
| <b>Non-Discretionary</b>  | 0.00 \$   | 3,007 \$ | 0       |
| Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. |           |          |         |
| <b>Support for Information Technology</b>   | 0.00 \$   | 45 \$    | 0       |
| Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.   |           |          |         |

### ENVIRONMENTAL GROWTH FUND 1/3

| EGF - Maint & Oper (1/3)  | Positions | Cost       | Revenue |
|---|-----------|------------|---------|
| <b>Non-Discretionary</b>  | 0.00 \$   | 220,669 \$ | 0       |
| Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. |           |            |         |
| <b>Open Space Annual Allocation</b>   | 0.00 \$   | 200,000 \$ | 0       |
| The adjustment reinstates the annual allocation for Open Space Capital Improvements Projects in the Environmental Growth Fund.  |           |            |         |
| <b>Support for Information Technology</b>   | 0.00 \$   | 390 \$     | 0       |
| Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.   |           |            |         |
| <b>Revised Revenue</b>  | 0.00 \$   | 0 \$       | 25,100  |
| Adjustment to reflect Fiscal Year 2009 revenue projections.   |           |            |         |

### ENVIRONMENTAL GROWTH FUND 2/3

| EGF O/S Acq & Debt Serv (2/3)   | Positions | Cost         | Revenue |
|---|-----------|--------------|---------|
| <b>EGF Transfer</b>   | 0.00 \$   | 3,485,000 \$ | 0       |
| Transfer of funds from EGF 2/3 Fund to Park & Recreation in order to fund Open Space and Developed Regional Parks activities and maintenance.   |           |              |         |
| <b>Transfer of Fund Balance to EGF 2/3</b>  | 0.00 \$   | 0 \$         | 727,422 |
| Adjustment is a transfer of Open Space Park Facilities Fund balance to EGF 2/3. The Open Space Fund will expire in Fiscal Year 2009; it was created to be used for debt service payments on the Open Space Bonds which will mature in January 2009. |           |              |         |

# Park and Recreation

## Significant Budget Adjustments

### ENVIRONMENTAL GROWTH FUND 2/3

| EGF O/S Acq & Debt Serv (2/3)   | Positions | Cost       | Revenue |
|---|-----------|------------|---------|
| <b>Revised Revenue</b>  | 0.00 \$   | 0 \$       | 50,198  |
| Adjustment to reflect Fiscal Year 2009 revenue projections.   |           |            |         |
| <b>Non-Discretionary</b>  | 0.00 \$   | (2,425) \$ | 0       |
| Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. |           |            |         |

### OPEN SPACE PARK FACILITIES

| Open Space Pk Facilities  | Positions | Cost       | Revenue |
|---|-----------|------------|---------|
| <b>Transfer of Fund Balance to EGF 2/3</b>  | 0.00 \$   | 727,422 \$ | 0       |
| Adjustment is a transfer of Open Space Park Facilities Fund balance to EGF 2/3. The Open Space Fund will expire in Fiscal Year 2009; it was created to be used for debt service payments on the Open Space Bonds which will mature in January 2009. |           |            |         |
| <b>Non-Discretionary</b>  | 0.00 \$   | (2,425) \$ | (2,425) |
| Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.             |           |            |         |

## Expenditures by Category

|                               | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>FINAL |
|-------------------------------|-------------------|-------------------|------------------|
| <b>PERSONNEL</b>              |                   |                   |                  |
| Salaries & Wages              | \$ 39,296,563     | \$ 36,484,082     | \$ 36,319,814    |
| Fringe Benefits               | \$ 20,431,158     | \$ 20,875,122     | \$ 21,030,137    |
| <b>SUBTOTAL PERSONNEL</b>     | \$ 59,727,721     | \$ 57,359,204     | \$ 57,349,951    |
| <b>NON-PERSONNEL</b>          |                   |                   |                  |
| Supplies & Services           | \$ 36,854,436     | \$ 42,649,389     | \$ 48,424,669    |
| Information Technology        | \$ 608,071        | \$ 281,393        | \$ 328,631       |
| Energy/Utilities              | \$ 10,607,362     | \$ 11,861,809     | \$ 12,981,556    |
| Equipment Outlay              | \$ 3,153,278      | \$ 3,281,033      | \$ 2,569,398     |
| <b>SUBTOTAL NON-PERSONNEL</b> | \$ 51,223,147     | \$ 58,073,624     | \$ 64,304,254    |
| <b>TOTAL</b>                  | \$ 110,950,868    | \$ 115,432,828    | \$ 121,654,205   |

# Park and Recreation

## Revenues by Category

|                               | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>FINAL     |
|-------------------------------|-------------------|-------------------|----------------------|
| <b>GENERAL FUND</b>           |                   |                   |                      |
| Licenses and Permits          | \$ 598,069        | \$ 563,640        | \$ <b>565,700</b>    |
| Revenue from Money & Property | \$ 323,500        | \$ 1,947,833      | \$ <b>1,671,484</b>  |
| Revenue from Other Agencies   | \$ -              | \$ -              | \$ <b>15,568</b>     |
| Charges for Current Services  | \$ 7,315,069      | \$ 5,617,417      | \$ <b>15,339,309</b> |
| Transfers from Other Funds    | \$ 10,525,529     | \$ 12,824,338     | \$ <b>13,439,040</b> |
| <b>TOTAL</b>                  | \$ 18,762,167     | \$ 20,953,228     | \$ <b>31,031,101</b> |

## Salary Schedule

### GENERAL FUND

#### Park & Rec - Administrative Svcs

| <i>Class</i> | <i>Position Title</i>        | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> | <i>Salary</i> | <i>Total</i>        |
|--------------|------------------------------|------------------------------|------------------------------|---------------|---------------------|
| 1106         | Sr Management Analyst        | 1.00                         | <b>1.00</b>                  | \$ 71,273     | \$ 71,273           |
| 1218         | Assoc Management Analyst     | 2.00                         | <b>2.00</b>                  | \$ 64,335     | \$ 128,670          |
| 1221         | Assoc Engineer-Civil         | 1.00                         | <b>1.00</b>                  | \$ 80,375     | \$ 80,375           |
| 1349         | Info Systems Analyst III     | 1.00                         | <b>1.00</b>                  | \$ 71,601     | \$ 71,601           |
| 1638         | Park Designer                | 1.00                         | <b>1.00</b>                  | \$ 80,604     | \$ 80,604           |
| 1725         | Principal Drafting Aide      | 1.00                         | <b>1.00</b>                  | \$ 60,756     | \$ 60,756           |
| 1746         | Word Processing Operator     | 2.00                         | <b>2.00</b>                  | \$ 37,690     | \$ 75,379           |
| 1751         | Project Officer I            | 1.00                         | <b>0.00</b>                  | \$ -          | \$ -                |
| 1752         | Project Officer II           | 1.00                         | <b>1.00</b>                  | \$ 92,598     | \$ 92,598           |
| 1876         | Executive Secretary          | 1.00                         | <b>1.00</b>                  | \$ 52,009     | \$ 52,009           |
| 1879         | Sr Clerk/Typist              | 1.00                         | <b>1.00</b>                  | \$ 43,313     | \$ 43,313           |
| 1917         | Supv Management Analyst      | 2.00                         | <b>2.00</b>                  | \$ 80,127     | \$ 160,254          |
| 1972         | Safety & Training Manager    | 1.00                         | <b>1.00</b>                  | \$ 79,948     | \$ 79,948           |
| 2125         | Asst To Park & Recreation    | 1.00                         | <b>0.00</b>                  | \$ -          | \$ -                |
| 2179         | Park And Recreation Director | 1.00                         | <b>1.00</b>                  | \$ 143,268    | \$ 143,268          |
| 2181         | Asst Department Director     | 0.00                         | <b>1.00</b>                  | \$ 125,998    | \$ 125,998          |
|              | Vacancy Factor Adjustment    | 0.00                         | <b>0.00</b>                  | \$ -          | \$ (65,226)         |
|              | Field Training Pay           | 0.00                         | <b>0.00</b>                  | \$ -          | \$ 1,676            |
|              | Overtime Budgeted            | 0.00                         | <b>0.00</b>                  | \$ -          | \$ 10,142           |
|              | Reg Pay For Engineers        | 0.00                         | <b>0.00</b>                  | \$ -          | \$ 24,225           |
|              | Termination Pay Annual Leave | 0.00                         | <b>0.00</b>                  | \$ -          | \$ 49,787           |
|              | <b>Total</b>                 | <b>18.00</b>                 | <b>17.00</b>                 | <b>\$</b>     | <b>\$ 1,286,650</b> |

#### Open Space Division

| <i>Class</i> | <i>Position Title</i>  | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> | <i>Salary</i> | <i>Total</i> |
|--------------|------------------------|------------------------------|------------------------------|---------------|--------------|
| 1106         | Sr Management Analyst  | 1.00                         | <b>1.00</b>                  | \$ 71,273     | \$ 71,273    |
| 1107         | Administrative Aide II | 0.50                         | <b>1.00</b>                  | \$ 50,492     | \$ 50,492    |
| 1227         | Assoc Planner          | 0.00                         | <b>2.00</b>                  | \$ 66,313     | \$ 132,626   |

# Park and Recreation

## Salary Schedule

### GENERAL FUND

#### Open Space Division

| <i>Class</i> | <i>Position Title</i>         | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> |    | <i>Salary</i> | <i>Total</i>     |
|--------------|-------------------------------|------------------------------|------------------------------|----|---------------|------------------|
| 1418         | District Manager              | 1.00                         | <b>1.00</b>                  | \$ | 74,478        | \$ 74,478        |
| 1468         | Grounds Maintenance Worker II | 3.00                         | <b>3.00</b>                  | \$ | 37,229        | \$ 111,688       |
| 1579         | Laborer                       | 0.00                         | <b>10.00</b>                 | \$ | 33,271        | \$ 332,706       |
| 1622         | Biologist III                 | 0.00                         | <b>2.00</b>                  | \$ | 74,564        | \$ 149,127       |
| 1634         | Park Ranger                   | 13.00                        | <b>9.00</b>                  | \$ | 48,860        | \$ 439,742       |
| 1642         | Grounds Maintenance Manager   | 3.00                         | <b>6.00</b>                  | \$ | 61,903        | \$ 371,419       |
| 1644         | Pesticide Applicator          | 0.00                         | <b>1.00</b>                  | \$ | 44,723        | \$ 44,723        |
| 1648         | Payroll Specialist II         | 0.50                         | <b>0.50</b>                  | \$ | 41,506        | \$ 20,753        |
| 1746         | Word Processing Operator      | 1.00                         | <b>1.00</b>                  | \$ | 37,689        | \$ 37,689        |
| 1752         | Project Officer II            | 1.00                         | <b>1.00</b>                  | \$ | 92,598        | \$ 92,598        |
| 1796         | Recreation Center Director II | 1.00                         | <b>1.00</b>                  | \$ | 47,629        | \$ 47,629        |
| 1797         | Recreation Specialist         | 1.00                         | <b>1.00</b>                  | \$ | 50,664        | \$ 50,664        |
| 1821         | Sr Park Ranger                | 6.00                         | <b>5.00</b>                  | \$ | 61,147        | \$ 305,736       |
| 1872         | Sr Planner                    | 2.00                         | <b>2.00</b>                  | \$ | 78,544        | \$ 157,087       |
| 1873         | Recreation Center Director I  | 1.00                         | <b>0.50</b>                  | \$ | 43,106        | \$ 21,553        |
| 1974         | Utility Supv                  | 1.00                         | <b>0.00</b>                  | \$ | -             | \$ -             |
| 1978         | Utility Worker I              | 6.00                         | <b>7.00</b>                  | \$ | 36,233        | \$ 253,630       |
| 1998         | Zoning Investigator II        | 1.00                         | <b>1.00</b>                  | \$ | 60,881        | \$ 60,881        |
| 2214         | Deputy Director               | 0.75                         | <b>0.75</b>                  | \$ | 153,332       | \$ 114,999       |
|              | Vacancy Factor Adjustment     | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ (91,939)      |
|              | Overtime Budgeted             | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 21,997        |
|              | Salaries & Wages Billed       | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 12,714        |
|              | <b>Total</b>                  | <b>43.75</b>                 | <b>56.75</b>                 |    | <b>\$</b>     | <b>2,884,265</b> |

#### Mt. Hope Cemetery

| <i>Class</i> | <i>Position Title</i>         | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> |    | <i>Salary</i> | <i>Total</i>   |
|--------------|-------------------------------|------------------------------|------------------------------|----|---------------|----------------|
| 1107         | Administrative Aide II        | 1.00                         | <b>1.00</b>                  | \$ | 50,492        | \$ 50,492      |
| 1296         | Cemetery Manager              | 1.00                         | <b>1.00</b>                  | \$ | 64,124        | \$ 64,124      |
| 1440         | Equipment Operator II         | 1.00                         | <b>1.00</b>                  | \$ | 49,096        | \$ 49,096      |
| 1467         | Grounds Maintenance Worker I  | 1.00                         | <b>1.00</b>                  | \$ | 32,223        | \$ 32,223      |
| 1468         | Grounds Maintenance Worker II | 4.00                         | <b>4.00</b>                  | \$ | 37,229        | \$ 148,917     |
| 1535         | Clerical Assistant II         | 2.00                         | <b>2.00</b>                  | \$ | 35,402        | \$ 70,804      |
| 1974         | Utility Supv                  | 1.00                         | <b>1.00</b>                  | \$ | 51,756        | \$ 51,756      |
|              | Overtime Budgeted             | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 15,274      |
|              | Pesticide App Lic             | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 2,472       |
|              | Standby Pay                   | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 1,652       |
|              | Temporary Help                | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 2,346       |
|              | <b>Total</b>                  | <b>11.00</b>                 | <b>11.00</b>                 |    | <b>\$</b>     | <b>489,156</b> |

# Park and Recreation

## Salary Schedule

### GENERAL FUND

#### Developed Regional Parks

| <i>Class</i> | <i>Position Title</i>           | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> | <i>Salary</i> | <i>Total</i> |
|--------------|---------------------------------|------------------------------|------------------------------|---------------|--------------|
| 1104         | Account Clerk                   | 2.00                         | <b>2.00</b>                  | \$ 37,878     | \$ 75,756    |
| 1105         | Administrative Aide I           | 1.00                         | <b>1.00</b>                  | \$ 43,820     | \$ 43,820    |
| 1107         | Administrative Aide II          | 1.00                         | <b>0.00</b>                  | \$ -          | \$ -         |
| 1131         | Area Manager II                 | 2.00                         | <b>2.00</b>                  | \$ 63,876     | \$ 127,751   |
| 1192         | Asst Recreation Center Director | 2.00                         | <b>2.00</b>                  | \$ 36,445     | \$ 72,889    |
| 1218         | Assoc Management Analyst        | 2.00                         | <b>1.00</b>                  | \$ 64,335     | \$ 64,335    |
| 1265         | Seven-Gang Mower Operator       | 9.00                         | <b>9.00</b>                  | \$ 44,695     | \$ 402,255   |
| 1274         | Building Supv                   | 1.00                         | <b>1.00</b>                  | \$ 47,688     | \$ 47,688    |
| 1288         | Carpenter                       | 1.00                         | <b>1.00</b>                  | \$ 52,003     | \$ 52,003    |
| 1293         | Cement Finisher                 | 1.00                         | <b>1.00</b>                  | \$ 50,638     | \$ 50,638    |
| 1389         | Custodian II                    | 12.50                        | <b>12.50</b>                 | \$ 31,149     | \$ 389,360   |
| 13891        | Custodian II                    | 2.10                         | <b>2.10</b>                  | \$ 31,037     | \$ 65,177    |
| 1390         | Custodian III                   | 4.00                         | <b>4.00</b>                  | \$ 34,079     | \$ 136,314   |
| 1418         | District Manager                | 5.00                         | <b>5.00</b>                  | \$ 74,478     | \$ 372,388   |
| 1436         | Equipment Technician I          | 8.00                         | <b>8.00</b>                  | \$ 42,342     | \$ 338,734   |
| 1438         | Equipment Technician II         | 5.00                         | <b>6.00</b>                  | \$ 46,896     | \$ 281,378   |
| 1439         | Equipment Operator I            | 13.00                        | <b>15.00</b>                 | \$ 44,949     | \$ 674,240   |
| 1440         | Equipment Operator II           | 9.00                         | <b>9.00</b>                  | \$ 49,096     | \$ 441,867   |
| 1441         | Equipment Technician III        | 1.00                         | <b>1.00</b>                  | \$ 51,986     | \$ 51,986    |
| 1467         | Grounds Maintenance Worker I    | 6.00                         | <b>6.00</b>                  | \$ 32,223     | \$ 193,340   |
| 14671        | Grounds Maintenance Worker I    | 12.03                        | <b>12.03</b>                 | \$ 32,223     | \$ 387,647   |
| 1468         | Grounds Maintenance Worker II   | 126.00                       | <b>121.00</b>                | \$ 37,229     | \$ 4,504,758 |
| 14681        | Grounds Maintenance Worker II   | 0.50                         | <b>0.50</b>                  | \$ 37,230     | \$ 18,615    |
| 1470         | Grounds Maintenance Supv        | 10.00                        | <b>8.00</b>                  | \$ 45,490     | \$ 363,918   |
| 1513         | Heavy Truck Driver I            | 7.00                         | <b>7.00</b>                  | \$ 42,680     | \$ 298,757   |
| 1514         | Horticulturist                  | 3.00                         | <b>3.00</b>                  | \$ 62,259     | \$ 186,777   |
| 15311        | Recreation Leader II            | 3.63                         | <b>3.63</b>                  | \$ 32,715     | \$ 118,754   |
| 1532         | Intermediate Stenographer       | 1.00                         | <b>1.00</b>                  | \$ 38,941     | \$ 38,941    |
| 1535         | Clerical Assistant II           | 1.00                         | <b>1.00</b>                  | \$ 35,402     | \$ 35,402    |
| 15651        | Recreation Leader I             | 3.59                         | <b>3.59</b>                  | \$ 28,955     | \$ 103,950   |
| 1579         | Laborer                         | 2.00                         | <b>2.00</b>                  | \$ 33,271     | \$ 66,541    |
| 15911        | Lifeguard I                     | 0.35                         | <b>0.00</b>                  | \$ -          | \$ -         |
| 1594         | Light Equipment Operator        | 9.00                         | <b>9.00</b>                  | \$ 41,150     | \$ 370,350   |
| 1627         | Nursery Gardener                | 5.00                         | <b>5.00</b>                  | \$ 38,203     | \$ 191,014   |
| 1628         | Nursery Supervisor              | 1.00                         | <b>1.00</b>                  | \$ 45,312     | \$ 45,312    |
| 1634         | Park Ranger                     | 11.00                        | <b>11.00</b>                 | \$ 48,860     | \$ 537,463   |
| 1642         | Grounds Maintenance Manager     | 5.00                         | <b>5.00</b>                  | \$ 61,903     | \$ 309,516   |
| 1644         | Pesticide Applicator            | 4.50                         | <b>5.00</b>                  | \$ 44,723     | \$ 223,617   |
| 1645         | Pesticide Supv                  | 1.00                         | <b>0.00</b>                  | \$ -          | \$ -         |
| 1648         | Payroll Specialist II           | 2.00                         | <b>1.00</b>                  | \$ 41,506     | \$ 41,506    |

# Park and Recreation

## Salary Schedule

### GENERAL FUND

#### Developed Regional Parks

| <i>Class</i> | <i>Position Title</i>          | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> |    | <i>Salary</i> | <i>Total</i>         |
|--------------|--------------------------------|------------------------------|------------------------------|----|---------------|----------------------|
| 1732         | Aquatics Technician II         | 3.95                         | <b>3.95</b>                  | \$ | 49,642        | \$ 196,087           |
| 1735         | Recreation Center Director III | 2.00                         | <b>2.00</b>                  | \$ | 50,522        | \$ 101,043           |
| 1737         | Aquatics Technician I          | 1.00                         | <b>2.00</b>                  | \$ | 41,474        | \$ 82,948            |
| 1738         | Aquatics Technician Supv       | 1.00                         | <b>1.00</b>                  | \$ | 54,352        | \$ 54,352            |
| 1746         | Word Processing Operator       | 1.00                         | <b>1.00</b>                  | \$ | 37,689        | \$ 37,689            |
| 1776         | Public Information Clerk       | 3.00                         | <b>2.00</b>                  | \$ | 37,688        | \$ 75,375            |
| 17941        | Recreation Aide                | 0.50                         | <b>0.50</b>                  | \$ | 21,600        | \$ 10,800            |
| 1797         | Recreation Specialist          | 1.00                         | <b>1.00</b>                  | \$ | 50,664        | \$ 50,664            |
| 1821         | Sr Park Ranger                 | 2.00                         | <b>2.00</b>                  | \$ | 61,147        | \$ 122,294           |
| 1879         | Sr Clerk/Typist                | 2.00                         | <b>1.00</b>                  | \$ | 43,313        | \$ 43,313            |
| 1917         | Supv Management Analyst        | 1.00                         | <b>1.00</b>                  | \$ | 80,127        | \$ 80,127            |
| 1919         | Supv Custodian                 | 1.00                         | <b>1.00</b>                  | \$ | 36,200        | \$ 36,200            |
| 1968         | Tree Maintenance Crewleader    | 2.00                         | <b>1.00</b>                  | \$ | 43,178        | \$ 43,178            |
| 1969         | Tree Trimmer                   | 1.00                         | <b>0.00</b>                  | \$ | -             | \$ -                 |
| 1970         | Tree Maintenance Supv          | 1.00                         | <b>0.00</b>                  | \$ | -             | \$ -                 |
| 1974         | Utility Supv                   | 6.00                         | <b>6.00</b>                  | \$ | 51,756        | \$ 310,536           |
| 1975         | Sr Utility Supv                | 1.00                         | <b>1.00</b>                  | \$ | 56,862        | \$ 56,862            |
| 1978         | Utility Worker I               | 5.00                         | <b>5.00</b>                  | \$ | 36,233        | \$ 181,165           |
| 1979         | Utility Worker II              | 2.00                         | <b>2.00</b>                  | \$ | 39,499        | \$ 78,998            |
| 2214         | Deputy Director                | 1.00                         | <b>1.00</b>                  | \$ | 114,999       | \$ 114,999           |
|              | Vacancy Factor Adjustment      | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ (695,662)         |
|              | Field Training Pay             | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 36,071            |
|              | Overtime Budgeted              | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 339,222           |
|              | Pesticide App Lic              | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 4,471             |
|              | Termination Pay Annual Leave   | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 37,427            |
|              | <b>Total</b>                   | <b>334.65</b>                | <b>322.80</b>                |    | <b>\$</b>     | <b>\$ 13,122,916</b> |

#### Community Parks II

| <i>Class</i> | <i>Position Title</i>           | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> |    | <i>Salary</i> | <i>Total</i> |
|--------------|---------------------------------|------------------------------|------------------------------|----|---------------|--------------|
| 1107         | Administrative Aide II          | 1.00                         | <b>1.00</b>                  | \$ | 50,492        | \$ 50,492    |
| 1131         | Area Manager II                 | 10.00                        | <b>10.00</b>                 | \$ | 63,875        | \$ 638,752   |
| 1192         | Asst Recreation Center Director | 4.25                         | <b>4.25</b>                  | \$ | 36,445        | \$ 154,890   |
| 1218         | Assoc Management Analyst        | 1.00                         | <b>1.00</b>                  | \$ | 64,335        | \$ 64,335    |
| 1418         | District Manager                | 5.00                         | <b>5.00</b>                  | \$ | 74,477        | \$ 372,383   |
| 1467         | Grounds Maintenance Worker I    | 1.00                         | <b>1.00</b>                  | \$ | 32,223        | \$ 32,223    |
| 1468         | Grounds Maintenance Worker II   | 61.97                        | <b>62.67</b>                 | \$ | 37,229        | \$ 2,333,166 |
| 1470         | Grounds Maintenance Supv        | 0.00                         | <b>1.00</b>                  | \$ | 45,490        | \$ 45,490    |
| 1531         | Recreation Leader II            | 1.75                         | <b>1.00</b>                  | \$ | 33,175        | \$ 33,175    |
| 15311        | Recreation Leader II            | 11.62                        | <b>11.62</b>                 | \$ | 32,715        | \$ 380,143   |
| 1535         | Clerical Assistant II           | 2.00                         | <b>2.00</b>                  | \$ | 35,402        | \$ 70,804    |
| 1565         | Recreation Leader I             | 1.25                         | <b>0.50</b>                  | \$ | 29,452        | \$ 14,726    |

# Park and Recreation

## Salary Schedule

### GENERAL FUND

#### Community Parks II

| <i>Class</i> | <i>Position Title</i>          | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> |    | <i>Salary</i> | <i>Total</i>     |
|--------------|--------------------------------|------------------------------|------------------------------|----|---------------|------------------|
| 15651        | Recreation Leader I            | 30.39                        | <b>29.39</b>                 | \$ | 28,955        | \$ 851,000       |
| 1648         | Payroll Specialist II          | 2.00                         | <b>2.00</b>                  | \$ | 41,507        | \$ 83,013        |
| 1735         | Recreation Center Director III | 13.00                        | <b>13.00</b>                 | \$ | 50,522        | \$ 656,782       |
| 1746         | Word Processing Operator       | 1.00                         | <b>1.00</b>                  | \$ | 37,689        | \$ 37,689        |
| 17941        | Recreation Aide                | 4.42                         | <b>4.00</b>                  | \$ | 21,600        | \$ 86,399        |
| 1796         | Recreation Center Director II  | 8.00                         | <b>8.00</b>                  | \$ | 47,629        | \$ 381,029       |
| 1797         | Recreation Specialist          | 5.50                         | <b>5.50</b>                  | \$ | 50,664        | \$ 278,652       |
| 1873         | Recreation Center Director I   | 6.00                         | <b>7.00</b>                  | \$ | 43,105        | \$ 301,737       |
| 1879         | Sr Clerk/Typist                | 1.00                         | <b>1.00</b>                  | \$ | 43,313        | \$ 43,313        |
| 19051        | Swimming Pool Manager I        | 5.00                         | <b>5.03</b>                  | \$ | 36,855        | \$ 185,380       |
| 1906         | Swimming Pool Manager II       | 4.00                         | <b>5.00</b>                  | \$ | 42,261        | \$ 211,303       |
| 1907         | Swimming Pool Manager III      | 9.00                         | <b>6.00</b>                  | \$ | 48,939        | \$ 293,636       |
| 1931         | Supv Recreation Specialist     | 6.50                         | <b>5.16</b>                  | \$ | 58,094        | \$ 299,763       |
| 19361        | Pool Guard II                  | 28.82                        | <b>29.38</b>                 | \$ | 31,685        | \$ 930,894       |
| 2214         | Deputy Director                | 1.00                         | <b>1.00</b>                  | \$ | 117,000       | \$ 117,000       |
|              | Vacancy Factor Adjustment      | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ (251,602)     |
|              | Bilingual - Regular            | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 42,886        |
|              | Overtime Budgeted              | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 17,000        |
|              | Temporary Help                 | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ 62,906        |
|              | <b>Total</b>                   | <b>226.47</b>                | <b>223.50</b>                |    | <b>\$</b>     | <b>8,819,359</b> |

#### Community Parks I

| <i>Class</i> | <i>Position Title</i>           | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> |    | <i>Salary</i> | <i>Total</i> |
|--------------|---------------------------------|------------------------------|------------------------------|----|---------------|--------------|
| 1104         | Account Clerk                   | 1.00                         | <b>1.00</b>                  | \$ | 37,878        | \$ 37,878    |
| 1105         | Administrative Aide I           | 1.00                         | <b>1.00</b>                  | \$ | 43,820        | \$ 43,820    |
| 1106         | Sr Management Analyst           | 1.00                         | <b>1.00</b>                  | \$ | 71,273        | \$ 71,273    |
| 1131         | Area Manager II                 | 9.00                         | <b>9.00</b>                  | \$ | 63,875        | \$ 574,877   |
| 1192         | Asst Recreation Center Director | 3.00                         | <b>3.00</b>                  | \$ | 36,445        | \$ 109,334   |
| 1418         | District Manager                | 3.00                         | <b>3.00</b>                  | \$ | 74,477        | \$ 223,430   |
| 1468         | Grounds Maintenance Worker II   | 62.05                        | <b>62.61</b>                 | \$ | 37,229        | \$ 2,330,932 |
| 1535         | Clerical Assistant II           | 1.00                         | <b>1.00</b>                  | \$ | 35,402        | \$ 35,402    |
| 15651        | Recreation Leader I             | 21.02                        | <b>22.52</b>                 | \$ | 28,955        | \$ 652,077   |
| 1642         | Grounds Maintenance Manager     | 1.00                         | <b>1.00</b>                  | \$ | 61,903        | \$ 61,903    |
| 1648         | Payroll Specialist II           | 1.00                         | <b>1.00</b>                  | \$ | 41,507        | \$ 41,507    |
| 1735         | Recreation Center Director III  | 15.00                        | <b>15.75</b>                 | \$ | 50,522        | \$ 795,716   |
| 17941        | Recreation Aide                 | 2.00                         | <b>2.00</b>                  | \$ | 21,600        | \$ 43,200    |
| 1796         | Recreation Center Director II   | 5.00                         | <b>5.00</b>                  | \$ | 47,629        | \$ 238,143   |
| 1873         | Recreation Center Director I    | 7.00                         | <b>7.75</b>                  | \$ | 43,105        | \$ 334,067   |
| 1978         | Utility Worker I                | 2.00                         | <b>2.00</b>                  | \$ | 36,233        | \$ 72,466    |
| 2214         | Deputy Director                 | 1.00                         | <b>1.00</b>                  | \$ | 117,000       | \$ 117,000   |
|              | Vacancy Factor Adjustment       | 0.00                         | <b>0.00</b>                  | \$ | -             | \$ (348,692) |

# Park and Recreation

## Salary Schedule

### GENERAL FUND

#### Community Parks I

| <i>Class</i>              | <i>Position Title</i>        | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> |    | <i>Salary</i> | <i>Total</i>      |
|---------------------------|------------------------------|------------------------------|------------------------------|----|---------------|-------------------|
|                           | Overtime Budgeted            | 0.00                         | <b>0.00</b>                  | \$ | - \$          | 26,061            |
|                           | Temporary Help               | 0.00                         | <b>0.00</b>                  | \$ | - \$          | 1,158             |
|                           | Termination Pay Annual Leave | 0.00                         | <b>0.00</b>                  | \$ | - \$          | 63,154            |
|                           | <b>Total</b>                 | 136.07                       | <b>139.63</b>                |    | <b>\$</b>     | <b>5,524,706</b>  |
| <b>General Fund Total</b> |                              | 769.94                       | <b>770.68</b>                |    | <b>\$</b>     | <b>32,127,052</b> |

### LOS PENASQUITOS CANYON PRESERVE

#### Los Penasquitos Cnyn Preserve

| <i>Class</i> | <i>Position Title</i> | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> |    | <i>Salary</i> | <i>Total</i>   |
|--------------|-----------------------|------------------------------|------------------------------|----|---------------|----------------|
| 1634         | Park Ranger           | 1.00                         | <b>1.00</b>                  | \$ | 48,860 \$     | 48,860         |
| 1821         | Sr Park Ranger        | 1.00                         | <b>1.00</b>                  | \$ | 61,147 \$     | 61,147         |
|              | <b>Total</b>          | 2.00                         | <b>2.00</b>                  |    | <b>\$</b>     | <b>110,007</b> |

### GOLF COURSE ENTERPRISE

#### Golf Course Enterprise Fund

| <i>Class</i> | <i>Position Title</i>        | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> |    | <i>Salary</i> | <i>Total</i> |
|--------------|------------------------------|------------------------------|------------------------------|----|---------------|--------------|
| 1104         | Account Clerk                | 1.00                         | <b>1.00</b>                  | \$ | 37,878 \$     | 37,878       |
| 1218         | Assoc Management Analyst     | 1.00                         | <b>1.00</b>                  | \$ | 64,335 \$     | 64,335       |
| 1237         | Payroll Specialist I         | 1.00                         | <b>1.00</b>                  | \$ | 39,515 \$     | 39,515       |
| 1265         | Seven-Gang Mower Operator    | 4.00                         | <b>4.00</b>                  | \$ | 44,696 \$     | 178,782      |
| 1389         | Custodian II                 | 1.00                         | <b>1.00</b>                  | \$ | 31,149 \$     | 31,149       |
| 1436         | Equipment Technician I       | 2.00                         | <b>2.00</b>                  | \$ | 42,342 \$     | 84,684       |
| 1438         | Equipment Technician II      | 3.00                         | <b>3.00</b>                  | \$ | 46,896 \$     | 140,688      |
| 1441         | Equipment Technician III     | 1.00                         | <b>1.00</b>                  | \$ | 51,986 \$     | 51,986       |
| 1467         | Grounds Maintenance Worker I | 25.00                        | <b>25.00</b>                 | \$ | 32,223 \$     | 805,584      |
| 14671        | Grounds Maintenance Worker I | 0.25                         | <b>0.25</b>                  | \$ | 32,224 \$     | 8,056        |
| 1480         | Golf Starter                 | 15.00                        | <b>15.00</b>                 | \$ | 35,168 \$     | 527,514      |
| 14801        | Golf Starter                 | 5.50                         | <b>5.50</b>                  | \$ | 35,063 \$     | 192,844      |
| 1482         | Greenskeeper                 | 11.00                        | <b>11.00</b>                 | \$ | 35,793 \$     | 393,723      |
| 1483         | Greenskeeper Supv            | 5.00                         | <b>5.00</b>                  | \$ | 44,314 \$     | 221,572      |
| 1508         | Irrigation Specialist        | 3.00                         | <b>3.00</b>                  | \$ | 44,632 \$     | 133,897      |
| 1509         | Golf Course Superintendent   | 3.00                         | <b>3.00</b>                  | \$ | 63,851 \$     | 191,554      |
| 1535         | Clerical Assistant II        | 1.00                         | <b>1.00</b>                  | \$ | 35,402 \$     | 35,402       |
| 1594         | Light Equipment Operator     | 4.00                         | <b>4.00</b>                  | \$ | 41,150 \$     | 164,599      |
| 1644         | Pesticide Applicator         | 2.00                         | <b>2.00</b>                  | \$ | 44,723 \$     | 89,446       |
| 1797         | Recreation Specialist        | 2.00                         | <b>2.00</b>                  | \$ | 50,664 \$     | 101,328      |
| 1798         | Golf Course Manager          | 2.00                         | <b>2.00</b>                  | \$ | 71,502 \$     | 143,004      |
| 1917         | Supv Management Analyst      | 1.00                         | <b>1.00</b>                  | \$ | 80,127 \$     | 80,127       |
| 2214         | Deputy Director              | 0.00                         | <b>1.00</b>                  | \$ | 119,999 \$    | 119,999      |

# Park and Recreation

## Salary Schedule

### GOLF COURSE ENTERPRISE

#### Golf Course Enterprise Fund

| <i>Class</i> | <i>Position Title</i>               | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> | <i>Salary</i> | <i>Total</i>     |
|--------------|-------------------------------------|------------------------------|------------------------------|---------------|------------------|
| 2250         | Asst Deputy Director                | 0.00                         | <b>1.00</b>                  | \$ 110,999    | \$ 110,999       |
| 2273         | Golf Course Operations Manager      | 1.00                         | <b>0.00</b>                  | \$ -          | \$ -             |
| 2283         | Asst Golf Course Operations Manager | 1.00                         | <b>0.00</b>                  | \$ -          | \$ -             |
|              | Vacancy Factor Adjustment           | 0.00                         | <b>0.00</b>                  | \$ -          | \$ (112,433)     |
|              | Overtime Budgeted                   | 0.00                         | <b>0.00</b>                  | \$ -          | \$ 246,523       |
|              | <b>Total</b>                        | <u>95.75</u>                 | <u><b>95.75</b></u>          | <b>\$</b>     | <b>4,082,755</b> |

|                                    |        |               |           |                   |
|------------------------------------|--------|---------------|-----------|-------------------|
| <b>PARK &amp; RECREATION TOTAL</b> | 867.69 | <b>868.43</b> | <b>\$</b> | <b>36,319,814</b> |
|------------------------------------|--------|---------------|-----------|-------------------|

# Park and Recreation

## Revenue and Expense Statement (Non-General Fund)

EGF - MAINT & OPER (1/3) FUND 105051

|  | FY 2007*<br>BUDGET  | FY 2008*<br>BUDGET  | FY 2009<br>FINAL    |
|--|---------------------|---------------------|---------------------|
| <b>BEGINNING BALANCE AND RESERVE</b>             |                     |                     |                     |
| Balance from Prior Year                          | \$ 509,058          | \$ 1,014,400        | \$ 983,574          |
| Reserve for Encumbrances                         | \$ 300,000          | \$ 330,000          | \$ 330,000          |
| Reserve for Subsequent Year's Expenditures       | \$ -                | \$ 240,000          | \$ 240,000          |
| <b>TOTAL BALANCE</b>                             | <b>\$ 809,058</b>   | <b>\$ 1,584,400</b> | <b>\$ 1,553,574</b> |
| <b>REVENUE</b>                                   |                     |                     |                     |
| Franchises                                       | \$ 3,815,301        | \$ 4,713,742        | \$ 4,738,842        |
| Interest Earnings                                | \$ 53,500           | \$ 53,500           | \$ 53,500           |
| <b>TOTAL REVENUE</b>                             | <b>\$ 3,868,801</b> | <b>\$ 4,767,242</b> | <b>\$ 4,792,342</b> |
| <b>TOTAL BALANCE AND REVENUE</b>                 | <b>\$ 4,677,859</b> | <b>\$ 6,351,642</b> | <b>\$ 6,345,916</b> |
| <b>CAPITAL IMPROVEMENTS PROGRAM (CIP)</b>        |                     |                     |                     |
| Open Space Capital Projects                      | \$ 290,000          | \$ -                | \$ -                |
| SD River Master Plan                             | \$ 100,000          | \$ -                | \$ -                |
| <b>TOTAL CIP EXPENSE</b>                         | <b>\$ 390,000</b>   | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>OPERATING EXPENSE</b>                         |                     |                     |                     |
| Assessment Reserve                               | \$ 15,264           | \$ 17,242           | \$ 17,242           |
| MAD Reimbursements                               | \$ 152,640          | \$ 172,415          | \$ 172,415          |
| Regional Park Maintenance/Open Space Maintenance | \$ 2,210,415        | \$ 2,594,970        | \$ 3,016,029        |
| Reimbursement of Eligible Open Space Maint.      | \$ -                | \$ 350,000          | \$ 350,000          |
| Reimbursement of Eligible Park Maint.            | \$ 1,000,000        | \$ 1,548,441        | \$ 1,548,441        |
| Transfer to Los Penasquitos                      | \$ 55,000           | \$ 55,000           | \$ 55,000           |
| Turf and Field Rehabilitation Reimbursement      | \$ 330,000          | \$ 330,000          | \$ 330,000          |
| <b>TOTAL OPERATING EXPENSE</b>                   | <b>\$ 3,763,319</b> | <b>\$ 5,068,068</b> | <b>\$ 5,489,127</b> |
| <b>TOTAL EXPENSE</b>                             | <b>\$ 4,153,319</b> | <b>\$ 5,068,068</b> | <b>\$ 5,489,127</b> |
| <b>RESERVE</b>                                   |                     |                     |                     |
| Reserve for Encumbrances                         | \$ 300,000          | \$ 300,000          | \$ 300,000          |
| <b>TOTAL RESERVE</b>                             | <b>\$ 300,000</b>   | <b>\$ 300,000</b>   | <b>\$ 300,000</b>   |
| <b>TOTAL RESERVE</b>                             | <b>\$ 300,000</b>   | <b>\$ 300,000</b>   | <b>\$ 300,000</b>   |
| <b>BALANCE</b>                                   | <b>\$ 224,540</b>   | <b>\$ 983,574</b>   | <b>\$ 556,789</b>   |
| <b>TOTAL EXPENSE, RESERVE AND BALANCE</b>        | <b>\$ 4,677,859</b> | <b>\$ 6,351,642</b> | <b>\$ 6,345,916</b> |

\* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

# Park and Recreation

## Revenue and Expense Statement (Non-General Fund)

EGF O/S ACQ & DEBT SERV (2/3) FUND 105052

|   | FY 2007*<br>BUDGET   | FY 2008*<br>BUDGET   | FY 2009<br>FINAL     |
|---|----------------------|----------------------|----------------------|
| <b>BEGINNING BALANCE AND RESERVE</b>              |                      |                      |                      |
| Balance from Prior Year                           | \$ 3,178,456         | \$ 1,644,026         | \$ 1,791,104         |
| Reserve from Prior Year                           | \$ -                 | \$ 547,559           | \$ 2,338,663         |
| <b>TOTAL BALANCE</b>                              | <b>\$ 3,178,456</b>  | <b>\$ 2,191,585</b>  | <b>\$ 4,129,767</b>  |
| <b>REVENUE</b>                                    |                      |                      |                      |
| Franchises  | \$ 7,630,603         | \$ 9,427,485         | \$ 9,477,683         |
| Interest Earnings                                 | \$ 53,500            | \$ 53,500            | \$ 53,500            |
| Transfer from Open Space Facilities District Fund | \$ -                 | \$ -                 | \$ 727,422           |
| <b>TOTAL REVENUE</b>                              | <b>\$ 7,684,103</b>  | <b>\$ 9,480,985</b>  | <b>\$ 10,258,605</b> |
| <b>TOTAL BALANCE AND REVENUE</b>                  | <b>\$ 10,862,559</b> | <b>\$ 11,672,570</b> | <b>\$ 14,388,372</b> |
| <b>CAPITAL IMPROVEMENTS PROGRAM (CIP)</b>         |                      |                      |                      |
| Park and Recreation Capital Improvements          | \$ 2,500,000         | \$ -                 | \$ -                 |
| <b>TOTAL CIP EXPENSE</b>                          | <b>\$ 2,500,000</b>  | <b>\$ -</b>          | <b>\$ -</b>          |
| <b>OPERATING EXPENSE</b>                          |                      |                      |                      |
| District No. 1 for Bond Interest and Redemption   | \$ 715,000           | \$ 437,025           | \$ 434,600           |
| Park Maintenance Reimbursement                    | \$ 7,100,000         | \$ 8,896,882         | \$ 12,381,882        |
| <b>TOTAL OPERATING EXPENSE</b>                    | <b>\$ 7,815,000</b>  | <b>\$ 9,333,907</b>  | <b>\$ 12,816,482</b> |
| <b>TOTAL EXPENSE</b>                              | <b>\$ 10,315,000</b> | <b>\$ 9,333,907</b>  | <b>\$ 12,816,482</b> |
| <b>BALANCE</b>                                    | <b>\$ 547,559</b>    | <b>\$ 2,338,663</b>  | <b>\$ 1,571,890</b>  |
| <b>TOTAL EXPENSE, RESERVE AND BALANCE</b>         | <b>\$ 10,862,559</b> | <b>\$ 11,672,570</b> | <b>\$ 14,388,372</b> |

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# Park and Recreation

## Revenue and Expense Statement (Non-General Fund)

### GOLF COURSE ENTERPRISE FUND 41400

|   |     | FY 2007*<br>BUDGET   | FY 2008*<br>BUDGET   | FY 2009<br>FINAL     |
|---|-----|----------------------|----------------------|----------------------|
| <b>BEGINNING BALANCE AND RESERVE</b>        |     |                      |                      |                      |
| Balance from Prior Year                     | (1) | \$ 5,481,511         | \$ 4,697,184         | \$ 6,506,164         |
| Contingency Reserve - Prior Year            |     | \$ 1,388,486         | \$ 1,601,536         | \$ 1,614,367         |
| Operating Encumbrance - Prior Year          |     | \$ 1,146,941         | \$ 580,473           | \$ 350,695           |
| Reserve for Continuing Appropriations       |     | \$ 7,340,378         | \$ 8,592,265         | \$ 6,191,392         |
| <b>TOTAL BALANCE</b>                        |     | <b>\$ 15,357,316</b> | <b>\$ 15,471,458</b> | <b>\$ 14,662,618</b> |
| <b>REVENUE</b>                              |     |                      |                      |                      |
| Concessions                                 |     | \$ 1,177,000         | \$ 1,023,500         | \$ 1,135,300         |
| Golf Cart Rental                            |     | \$ 130,000           | \$ 133,600           | \$ 138,600           |
| Golf Driving Range                          |     | \$ 310,000           | \$ 315,800           | \$ 340,400           |
| Golf Fees                                   |     | \$ 10,200,000        | \$ 13,149,100        | \$ 13,240,300        |
| Interest                                    |     | \$ 175,000           | \$ 363,800           | \$ 398,400           |
| Miscellaneous Revenue                       |     | \$ 175,000           | \$ 445,000           | \$ 205,000           |
| <b>TOTAL REVENUE</b>                        |     | <b>\$ 12,167,000</b> | <b>\$ 15,430,800</b> | <b>\$ 15,458,000</b> |
| <b>TOTAL BALANCE AND REVENUE</b>            |     | <b>\$ 27,524,316</b> | <b>\$ 30,902,258</b> | <b>\$ 30,120,618</b> |
| <b>CAPITAL IMPROVEMENTS PROGRAM (CIP)</b>   |     |                      |                      |                      |
| Total Capital Improvements Program          | (2) | \$ -                 | \$ 2,600,000         | \$ 150,000           |
| <b>TOTAL CIP EXPENSE</b>                    |     | <b>\$ -</b>          | <b>\$ 2,600,000</b>  | <b>\$ 150,000</b>    |
| <b>OPERATING EXPENSE</b>                    |     |                      |                      |                      |
| Land Use Payment                            |     | \$ 1,607,566         | \$ 1,603,758         | \$ 2,130,934         |
| Operating Expenses                          |     | \$ 10,082,458        | \$ 11,243,234        | \$ 11,494,366        |
| <b>TOTAL OPERATING EXPENSE</b>              |     | <b>\$ 11,690,024</b> | <b>\$ 12,846,992</b> | <b>\$ 13,625,300</b> |
| <b>EXPENDITURE OF PRIOR YEAR FUND</b>       |     |                      |                      |                      |
| Prior Year Expense                          |     | \$ 1,146,941         | \$ 580,473           | \$ 350,695           |
| <b>TOTAL Expenditure of Prior Year Fund</b> |     | <b>\$ 1,146,941</b>  | <b>\$ 580,473</b>    | <b>\$ 350,695</b>    |
| <b>TOTAL EXPENSE</b>                        |     | <b>\$ 12,836,965</b> | <b>\$ 16,027,465</b> | <b>\$ 14,125,995</b> |
| <b>RESERVE</b>                              |     |                      |                      |                      |
| Contingency Reserve                         | (3) | \$ 1,540,436         | \$ 1,611,296         | \$ 1,677,119         |
| Reserve for Continuing Appropriations       |     | \$ 7,340,378         | \$ 8,592,265         | \$ 6,191,392         |
| <b>TOTAL RESERVE</b>                        |     | <b>\$ 8,880,814</b>  | <b>\$ 10,203,561</b> | <b>\$ 7,868,511</b>  |
| <b>TOTAL RESERVE</b>                        |     | <b>\$ 8,880,814</b>  | <b>\$ 10,203,561</b> | <b>\$ 7,868,511</b>  |
| <b>BALANCE</b>                              |     | <b>\$ 5,806,537</b>  | <b>\$ 4,671,232</b>  | <b>\$ 8,126,112</b>  |
| <b>TOTAL EXPENSE, RESERVE AND BALANCE</b>   |     | <b>\$ 27,524,316</b> | <b>\$ 30,902,258</b> | <b>\$ 30,120,618</b> |

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(1) Balance available to be used for Capital Improvements Program projects.

(2) FY 2009 Capital Improvement Program projects include:

Balboa Park Golf Course - Concrete Step and Hand Railing Replacement (\$150K)

(3) Standard Operating Contingency Reserve is 12% of operating expenses.

# Park and Recreation

## Revenue and Expense Statement (Non-General Fund)

### LOS PENASQUITOS CANYON PRESERVE FUND 10582

|   | FY 2007*<br>BUDGET | FY 2008*<br>BUDGET | FY 2009<br>FINAL  |
|---|--------------------|--------------------|-------------------|
| <b>BEGINNING BALANCE AND RESERVE</b>      |                    |                    |                   |
| Balance from Prior Year                   | \$ 56,147          | \$ 69,670          | \$ 64,211         |
| <b>TOTAL BALANCE</b>                      | <b>\$ 56,147</b>   | <b>\$ 69,670</b>   | <b>\$ 64,211</b>  |
| <b>REVENUE</b>                            |                    |                    |                   |
| Concession Leases                         | \$ 6,000           | \$ 6,000           | \$ 6,000          |
| Transfer from EGF 1/3                     | \$ 55,000          | \$ 55,000          | \$ 55,000         |
| Transfer from Other Funds                 | \$ 115,000         | \$ 115,000         | \$ 115,000        |
| <b>TOTAL REVENUE</b>                      | <b>\$ 176,000</b>  | <b>\$ 176,000</b>  | <b>\$ 176,000</b> |
| <b>TOTAL BALANCE AND REVENUE</b>          | <b>\$ 232,147</b>  | <b>\$ 245,670</b>  | <b>\$ 240,211</b> |
| <b>OPERATING EXPENSE</b>                  |                    |                    |                   |
| Non-Personnel Expense                     | (1) \$ 53,501      | \$ 54,724          | \$ 57,776         |
| Personnel Expense                         | \$ 160,365         | \$ 171,971         | \$ 170,062        |
| <b>TOTAL OPERATING EXPENSE</b>            | <b>\$ 213,866</b>  | <b>\$ 226,695</b>  | <b>\$ 227,838</b> |
| <b>TOTAL EXPENSE</b>                      | <b>\$ 213,866</b>  | <b>\$ 226,695</b>  | <b>\$ 227,838</b> |
| <b>BALANCE</b>                            | <b>\$ 18,281</b>   | <b>\$ 18,975</b>   | <b>\$ 12,373</b>  |
| <b>TOTAL EXPENSE, RESERVE AND BALANCE</b> | <b>\$ 232,147</b>  | <b>\$ 245,670</b>  | <b>\$ 240,211</b> |

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# Park and Recreation

## Revenue and Expense Statement (Non-General Fund)

### OPEN SPACE PK FACILITES FUND 71631

|  | FY 2007*<br>BUDGET | FY 2008*<br>BUDGET | FY 2009<br>FINAL |
|--|--------------------|--------------------|------------------|
| <b>BEGINNING BALANCE AND RESERVE</b>                 |                    |                    |                  |
| Reserved Carried Forward for July 1 Interest Payment | \$ 2,700,836       | \$ 411,154         | \$ 673,922       |
| <b>TOTAL BALANCE</b>                                 | \$ 2,700,836       | \$ 411,154         | \$ 673,922       |
| <b>REVENUE</b>                                       |                    |                    |                  |
| Environmental Growth Fund Transfer                   | \$ 438,300         | \$ 437,025         | \$ 434,600       |
| Interest on Investments                              | \$ 53,500          | \$ 53,500          | \$ 53,500        |
| <b>TOTAL REVENUE</b>                                 | \$ 491,800         | \$ 490,525         | \$ 488,100       |
| <b>TOTAL BALANCE AND REVENUE</b>                     | \$ 3,192,636       | \$ 901,679         | \$ 1,162,022     |
| <b>OPERATING EXPENSE</b>                             |                    |                    |                  |
| Bond Interest and Redemption                         | \$ 438,300         | \$ 437,025         | \$ 434,600       |
| Transfer to EGF 2/3rd Fund                           | \$ -               | \$ -               | \$ 727,422       |
| <b>TOTAL OPERATING EXPENSE</b>                       | \$ 438,300         | \$ 437,025         | \$ 1,162,022     |
| <b>TOTAL EXPENSE</b>                                 | \$ 438,300         | \$ 437,025         | \$ 1,162,022     |
| <b>RESERVE</b>                                       |                    |                    |                  |
| Reserve for Ensuing Year July 1 Interest Payment     | \$ 2,754,336       | \$ 464,654         | \$ -             |
| <b>TOTAL RESERVE</b>                                 | \$ 2,754,336       | \$ 464,654         | \$ -             |
| <b>TOTAL RESERVE</b>                                 | \$ 2,754,336       | \$ 464,654         | \$ -             |
| <b>BALANCE</b>                                       | \$ -               | \$ -               | \$ -             |
| <b>TOTAL EXPENSE, RESERVE AND BALANCE</b>            | \$ 3,192,636       | \$ 901,679         | \$ 1,162,022     |

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